

**VI. THE MANAGEMENT OF THE INVESTMENT**

Continued management and maintenance of the State’s investment is imperative. To face this challenge, the SUNY capital program has instituted several management tools. These tasks and activities, described in detail below, serve as guidance for determining appropriate use of State resources and ensuring appropriate investment for renewal and growth of the University.

***Campus Work Plan Meetings***

Faced with an aging building stock and infrastructure, the ever-changing needs of a competitive marketplace, and the diverse needs of individual campuses, precise and careful planning is often influenced by unforeseen events. In an attempt to devise and maintain a nimble and adaptive plan, staff from the SUNY campuses meet annually with Fund staff to discuss completed, ongoing, and future projects on each campus. These meetings serve to bring to light issues involving logistics, finances, necessary approvals and possible scheduling conflicts before they become critical, all for the purpose of identifying facilities requiring ongoing capital improvements and future needs.

***Project Management***

Efficiently delivering an ongoing state-wide capital program, with a wide variety of project types and sizes in various stages of development and execution requires an effective management plan. In order for the capital program to be successful, it is necessary that the campuses have the capability to let and manage design and construction contracts in furtherance of their capital plans. To this end, the Fund and campuses share responsibility for the variety of projects. In the comprehensive capital program this results – in general - with campuses managing smaller, quick-turnaround projects and the Fund managing large scale longer duration projects. The current composition of these projects is displayed below:

<i>As of August, 2016</i>						
<b>Phase</b>	<b><u>Count</u></b>			<b><u>Budgets (in millions)</u></b>		
	<b>Fund</b>	<b>Campus</b>	<b>Total</b>	<b>Fund</b>	<b>Campus</b>	<b>Total</b>
• In Planning	44	91	135	\$220.1	\$156.1	\$376.2
• In Design	93	111	204	\$718.6	\$386.9	\$1,105.5
• In Construction	100	328	428	\$2,592.4	\$990.9	\$3,583.3
• In Guarantee	53	60	113	\$807.1	\$421.7	\$1,228.9
<b>TOTALS</b>	<b>290</b>	<b>590</b>	<b>880</b>	<b>\$4,338.3</b>	<b>\$1,955.7</b>	<b>\$6,293.9</b>