



STATE UNIVERSITY OF NEW YORK

STRATEGIC NEEDS CAPITAL MATCHING  
PROGRAM

REQUEST FOR APPLICATIONS

AUGUST 10, 2021

***KEY DATES***

Issuance of Request for Application  
Application Development  
Application Due By

August 10, 2021  
August 10 – October 14, 2021  
October 15, 2021

## **Section 1: Program Overview**

The Strategic Needs Capital Matching Program (Matching Program) was enacted by Chapter 54 of the Laws of 2020 to provide \$300 million (\$200 million State Match, \$100 million Campus Match) for construction projects at State University of New York (SUNY) State-Operated campuses and statutory colleges. The Matching Program is intended for new construction and/or major renovations of *academic* facilities necessary to meet programmatic demands, address workforce development needs, enhance student life, facilitate economic development, enhance research capacity, or enhance community engagement.

## **Section 2: Eligibility**

The Strategic Needs Capital Matching Program (Matching Program) is established within the SUNY Educational Facilities Capital Program. As such, eligibility is limited to SUNY's State-operated and statutory colleges as defined in Section 352 of the Education Law.

## **Section 3: Eligible Projects**

In general, the Matching Program is intended to provide State-support, matched with campus funds, for new construction and/or major or minor renovations of State-owned academic facilities at the State-operated campuses and statutory colleges.

Eligible procurements include property acquisition, consulting design services, construction, construction services, and equipment purchases. Eligible projects can include new construction, reconstruction or rehabilitation, and renovation of existing academic facilities and site infrastructure.

Ineligible uses of the Matching Program funds include, but are not limited to, working capital, rent, utilities, supplies, lease payments, maintenance agreements, training, repayment of debt, or other non-capital costs.

To ensure maximum participation across the system, regardless of campus or project size and to give all colleges a chance to advance a matched project for consideration, there are no minimum or maximum project sizes.

## **Section 4: Matching Requirement**

A match ratio of 1:2 (Campus Funds to State-Support) will be required for every project. Every \$1 of eligible campus funds will leverage \$2 of State support. While campus matching funds are not required to be secured at the time that the application for funds is submitted and/or approved, the degree to which matching funds have been secured will be a factor in evaluating the applications. Pledges for future funding cannot be used to access the State's matching share.

Likewise, the ability of a campus to either increase the amount of campus funds for the project in order to leverage additional State matching funds, or quickly reduce the scope of an approved project in the event of budget fluctuations during design or construction will be considered in evaluating projects for the Matching Program. The goal is to be able to respond to budgetary fluctuations to ensure the project can advance the project in a timely manner.

- **Allowable Campus Matching Funds**

The following sources of funds are eligible as the campus match:

- Unrestricted endowment assets available for institutional use;
- Federal funds;
- Local funds either from operating or capital sources, including grants and loans from municipal entities or political subdivisions of the State;
- Private funds, including donations, contributions, grants and loans from private sources.
- Other campus funds such as unrestricted operating reserves, tuition and fee revenues, or funds available through campus-affiliated organizations, such as Auxiliary Service Corporations.
- State-supported funds that are provided by a State entity, other than the State University of New York or the State University Construction Fund (Fund). ***However, State funds from other agencies can only be used as a campus match if a minimum of 10 percent of a project's total cost is funded with non-State resources (e.g., campus revenues, private donations, local government or Federal support.***
- Quantifiable in-kind contributions, such as donated equipment, materials, or consulting services specifically related to the project. Other in-kind contributions that are difficult to quantify and verify (e.g, indirect personnel expenses) are not eligible.

## **Section 5: Other Requirements/Items for Consideration**

Additional items that are required or which will strengthen the applications include:

- Documentation from an independent source for verification of the total cost of the project is strongly recommended. This will demonstrate the degree to which the scope

and cost of the project has been developed which will in turn enhance the strength of the application.

- A detailed description of the type or types of campus funds available to support the project and documentation that the funds are available, or soon to become available, to support the project (e.g, grant award letters or agreements, or receipts.)
- Any donor or grant restrictions on the use of funds, whether from a private donor or corporation or grant.
- If the project is for the construction of a new facility, certification that operating funds are available for ongoing maintenance and operation of the facility upon completion.
- It may be required that approved projects and associated contracts are procured and administered by the State University Construction Fund, rather than by the campus
- ***Lastly, it is a requirement that the application is signed by an individual authorized to bind the College contractually.***

## **Section 6: Approval Process**

A committee selected by the Chancellor will evaluate the Matching Program applications and make recommendations for awards.

The committee will review each proposal and determine:

- Completeness of the application,
- Compliance with the Matching Program criteria,
- Constructability/feasibility of the project, including compliance with State statutory and bonding requirements,
- Ranking each application that has been deemed complete and in compliance with all requirements to ensure that funding is made available to the projects that have the greatest measurable overall impact (e.g., programmatic, economic development or student life).

The committee will make recommendations to SUNY's Executive Leadership Team (ELT), based on the final rankings and within the funding that is available, for its review and to make final recommendations to the Chancellor. The final selected projects, as approved by the Chancellor, will be advanced to the Division of the Budget (DOB) for review and approval. Upon DOB approval, successful applicants will be notified.

## **Section 7: Question and Submitting the Application**

Questions regarding the Strategic Needs Capital Matching Program and the application can be directed to any of the following:

- State University Construction Fund (Fund) Program Manager Assigned to Your Campus
- Jeffrey VanDenburgh, Fund Assistant Director – Capital Program Management
  - [Jeffrey.Vandenburgh@suny.edu](mailto:Jeffrey.Vandenburgh@suny.edu)
  - 518-320-1788
- Scott Lewis, Fund Assistant Director – Capital Program Management
  - [Scott.Lewis@suny.edu](mailto:Scott.Lewis@suny.edu)
  - 518-320-1782
- Nora McCabe, Fund Director – Capital Program Management & Finance
  - [Nora.Mccabe@suny.edu](mailto:Nora.Mccabe@suny.edu)
  - 518-320-1757

**Please submit the application by close of business on October 15, 2021.  
Applications and all attachments should be submitted to:**

**[sucf.capitalmatching@suny.edu](mailto:sucf.capitalmatching@suny.edu)**

## Appendix

### Examples of Factors to be Taken into Consideration by the Committee Ranking Applications:

**Note: Donor restrictions, from a private donor, corporation or via a grant may be the determining factor in the types of projects requested:**

- All Projects
  - Is the project shovel-ready (scope has been defined/ready for design procurement or designed/ready for construction bid?)
  - If an existing facility, does this project also address critical maintenance needs?
  - If new construction, can the campus support operating costs upon completion?
  - Are the campus matching funds immediately available?
  - Are there ancillary benefits to the campus and campus operations, such as energy savings/conservation, ability to vacate leased space, etc.?
- Projects in Support of Programmatic Enhancement
  - Does campus enrollment support the affected program?
  - Is the program expected to increase the campus enrollment? By how many?
  - Does this program have a viable job placement after graduation?
  - Is there an accreditation recommendation or citation necessitating this project?
- Projects in Support of Student Life/Success
  - Is the project supported by current enrollment and enrollment trends?
  - Does the project replace an outdated space that support student life and success? (i.e., Library, Student Union)
  - Will the project enhance student recruitment? Does the campus have recruitment/retention challenges?
  - Does the project consolidate programs or produce space efficiencies for better student access to services such as tutoring, counseling, etc.?
- Projects in Support of Economic Development/Job Enhancement
  - Is there a return on investment for this project?
  - Is there an estimated number of permanent jobs generated by the completion of the project?
  - Does this project support job training and/or meet a community workforce development need?
  - Are there specific community partnerships identified?
  - Are there specific campus partnerships identified?
  - Will this generate research or intellectual property revenue?