I. OVERVIEW

- Master Capital Plan Statute & Scope of Report
- Impact of COVID-19 Pandemic
- Master Capital Plan Objectives
- Challenges and Opportunities Within SUNY's Capital Program
  - Size of Physical Plant/Age of Facilities/Conditions
  - Predictable Funding – Navigating Varying Levels of State Support
  - Strategic Needs Capital Matching Program
  - Design/Build Project Delivery
- Long Range Planning
  - Facilities Master Plans
  - Life-Cycle Modeling
- Economic Development
  - Jobs and the State Economy
  - Energy Savings and Environment
- Financing the Capital Program
- The Future of the SUNY Capital Plan

II. FACILITY PROFILE

III. INDIVIDUAL CAMPUS / HOSPITAL REPORTS

- Project Photographs
- Current Projects Underway – Current Financial Data and Scheduled Completion
- Future Planned Projects – Description / Estimated Costs / Available Funding / Scheduling
- Roster of Key Project Changes